

# CEI Human Resources Development Forum

*Higher Quality of Education and Training – Better Employability*

## Strengths and Weaknesses of Ensuring Quality of Education and Training Slovak Example



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## **Guidelines** (for AT, RO, SK)

- **Basic information on IVET and CVET**
- **Brief description of initiatives focused on quality**
- **Implementation experience**
  - **Main problems/barriers**
  - *Examples of good practice... (ENQA-VET, AT)*
  - **Recommendations to the other countries**



*Recommendations Towards Policy Making on Ensuring Quality  
based on Slovak Example*

## 2007 Basic Background Data on Slovakia

- Very high economic growth (10.4% GDP)
- Maastricht criteria fulfilled - Euro adoption since 1<sup>st</sup> Jan. 2009

### But

- Low employment rate (60.7 %, LFS).
- High unemployment (11.1%, LFS)
- Long term unemployment rate highest in EU (8.3%, LFS)
- Roma minority at high risk of social exclusion.

## 2007 Human capital

	ISCED 0-2	ISCED 3-4	ISCED 5-6
<b>Slovakia (in 1000s)</b>	328	<b>2 259</b>	437
<b>Slovakia (in %)</b>	11	<b>75</b>	14
<b>EU 25 (in %)</b>	29	<b>47</b>	23

Source: Eurostat, Educational attainment of 25-64 aged population in 2007

- **Population decline: Aged 6-14 down to 0.63 in 2007/1989 comparison**
- **Labour migration: Up to 250 000 abroad according to estimation**  
(185 700 - LFS,4Q2007)

## Basic information on IVET and CVET

Education system traditionally secondary education focused

91.3% of aged 20-24 completed ISCED3 in 2007 (EU: 78.1%)

7.2% early school leavers aged 18-24 in 2007 (EU: 14.8%)

But 27.8% of **low achievers in reading** (EU:24.1%; PISA2006)

*Over 70% of VET graduates within ISCED3 (second largest VET stream in EU)*

*Dominantly school based secondary VET, **marginal appearance of apprentices***

**Tertiary: Recently strong increase in enrolment**

43.4% newly enrolled compared to age cohort of 19 year olds in 2007

But **low share of MST graduates (10,3%)**, despite 2006/2000 growth 81.4%

**CVET: Vivid not regulated market, however insufficiently targeted**

3.9% of aged 25-64 in LLL in 2007 (EU: 9.7%e) – Mathew effect?

**Low public investment** in education: 3.85%GDP in 2005 (EU: 5.03%)

## Two traditional secondary VET streams

### *Sec. Specialised Schools (SSS)* SSS Instruction Time-ISCED 3A

- **dominantly ISCED 3A**
- occasionally ISCED 3A
- in special case ISCED 4 and 5B

Instruction-subjects	%
General subjects	42-45
VET subjects	55-58
of which practical	25-30

### *Sec. Vocational Schools (SVS)* SVS Instruction Time- 3C,3A

- **originally focusing on ISCED 3C**
- gradually expanding in ISCED 3A
- occasionally affiliated ISCED 2C

Instruction-subjects	%	
	3C	3A
General subjects	20-40	25-50
VET subjects	60-80	50-75
of which practical	50	35-40

**Secondary VET: Academic quality questioned**

**Secondary VET: Traditionally very fragmented (specialised)**

(Process of restructuring and clustering since the 1990s)

# ISCED 3A school leaving exam in 2006/07

Share of points gained in standardised “external” tests

	G		SOŠ		ZŠ		SOU		Σ	
	N	%	N	%	N	%	N	%	N	%
<b>MA</b>	3473	67,2	299	45,6	14	39,5	2	71,7	3788	65,4
<b>MB</b>	3592	65,5	1832	51,7	449	44,8	288	37,6	6161	58,6
<b>ENA</b>	5405	84,5	574	74,3	120	72,7	13	71,9	6112	83,3
<b>ENB</b>	10038	70,8	11712	55,3	4399	47,3	1980	40,9	28129	58,6
<b>SK/A</b>	3580	65,6	579	58,2	214	49,7	6	51,9	4379	63,9
<b>SK/B</b>	14268	73,1	18530	64,0	10340	57,5	11116	51,7	54254	62,6

Source: National Institute for Education; N - Number of examinee per subject and type of school  
M - Math; EN - English, SK - Slovak; A, B – levels; A more demanding

**Decrease from Grammar Schools down to Secondary Vocational Schools**

## Number of programmes at secondary VET schools as of March 2008

	ISCED classification				
	2C	3C	3A	5B	2C-5B
<b>SVS type</b>	21	312	234+8*		567+8*
<b>SSS type</b>		12	432**	88	532
<b>All</b>	21	324	666+ 8*	88	1099+8*

Source: Institute of Information and Prognoses of Education, own calculations

\*2-year experimental programmes not offering qualification,  
serving as a common base for continuation within ISCED 3C or ISCED 3A programmes

\*\* including ISCED 4

### 2008/09: Curriculum development decentralisation reform starting VET state educational programmes (w/o conservatories)

ISCED	2C	3A	3C	4A	5B
<b>Number</b>	<b>9</b>	<b>20</b>	<b>17</b>	<b>2</b>	<b>6</b>

**Schools finalise the school curriculum based on state educational programme**

## Initiatives focused on quality (Directly or Indirectly)

### Traditional approach to quality management dominant!

- State Inspection Monitoring and Annual Reporting
- Input Accreditation (IVET, CVET → LLL?)
- Statutory ( Director, Establisher) supervision
- Curricular Innovations

	<b>Institutional</b>	<b>Content related</b>	<b>Outcomes related</b>
<b>Top Down</b>	Per capita funding Private instit. equal funding Cofinancing by beneficiary MoE Decree 9/2006 on Annual Reporting (AR)	Curriculum redesign (before 2004)	Maturita exams reform Secondary VET standards Competence based CD CD decentralisation Educ. Staff standards
<b>Bottom Up</b>	ISO 9001:2000 certification (ESF) Selfgoverning Regions DevPlans Qual. Indicators–KE region(AR) SWOT analyses (AR)	Curriculum redesign (10/30 formula)	VET teachers standards



## Crucial policy opportunities

### QA prioritised within ESF 2008-2013 Period

(European Quality Assurance Reference Framework?)

### 2009 Act on VET empowering new players ( i.a. employers)

### 2009 LLL Act establishing National Certification Authority

( staff, programmes ,institutions of LLL)

### 2008 Act on Education supporting decentralisation

2008/09: Curriculum development reform starting

VET state educational programmes (w/o conservatories)

ISCED	2C	3A	3C	4A	5B
Number	9	20	17	2	6

Schools finalise the school curriculum based on state educational programme

# Crucial policy drivers and failures

## Drivers

Fiscal prudence (Maastricht criteria)

Hard Budget Constrains: No bailing out, strict per capita funding

Declining population: Rationalisation of the network of schools

Declining disposable labour force (inclusion to EU effect)

## Failures

Accountability only partly stimulated (**Decree 9/2006! Positive feature**)

QA not prioritised within ESF 2004-2007 Period (**CQAF not reflected**)

No National QA Model adopted – just bottom up activities

# Strengths and Weaknesses of Ensuring Quality of E & T: Slovak Example

## Restructuring network of education institutions

Secondary schools and centres of practical training	Number of schools and centres active in	
	2003/2004	2007/2008
State/public	758	629
Private	73	146
Church-affiliated	62	76
<b>Total</b>	893	851

Schools and school establishments	2002/3	2003/4	2004/5	2005/6	2006/7	2007/8
State/Public	851	842	811	742	742	745
Private	69	75	83	152	168	180
Church	50	61	72	78	78	78
<b>All</b>	970	978	966	972	988	1003

Source: Institute of Information and Prognoses, own calculations

## Strengths and Weaknesses of Ensuring Quality of E & T : Slovak Example

### Number of newly enrolled students to secondary schools

	VET - SVS		VET - SSS		Grammar		Total	
Year	Newly enrolled	%	Newly enrolled	%	Newly enrolled	%	Newly enrolled	%
1989	51 807	59	22 052	25	14 017	16	87 876	100
2002*	37 311	42	30 318	34	20 482	23	88 111	100
2006**	35 564	42	28 450	34	20 505	24	84 519	100
<b>Difference 06-89</b>	<b>-16 243</b>	<b>-</b>	<b>+ 6 398</b>	<b>-</b>	<b>+ 6 488</b>	<b>-</b>	<b>- 3 356</b>	<b>-</b>

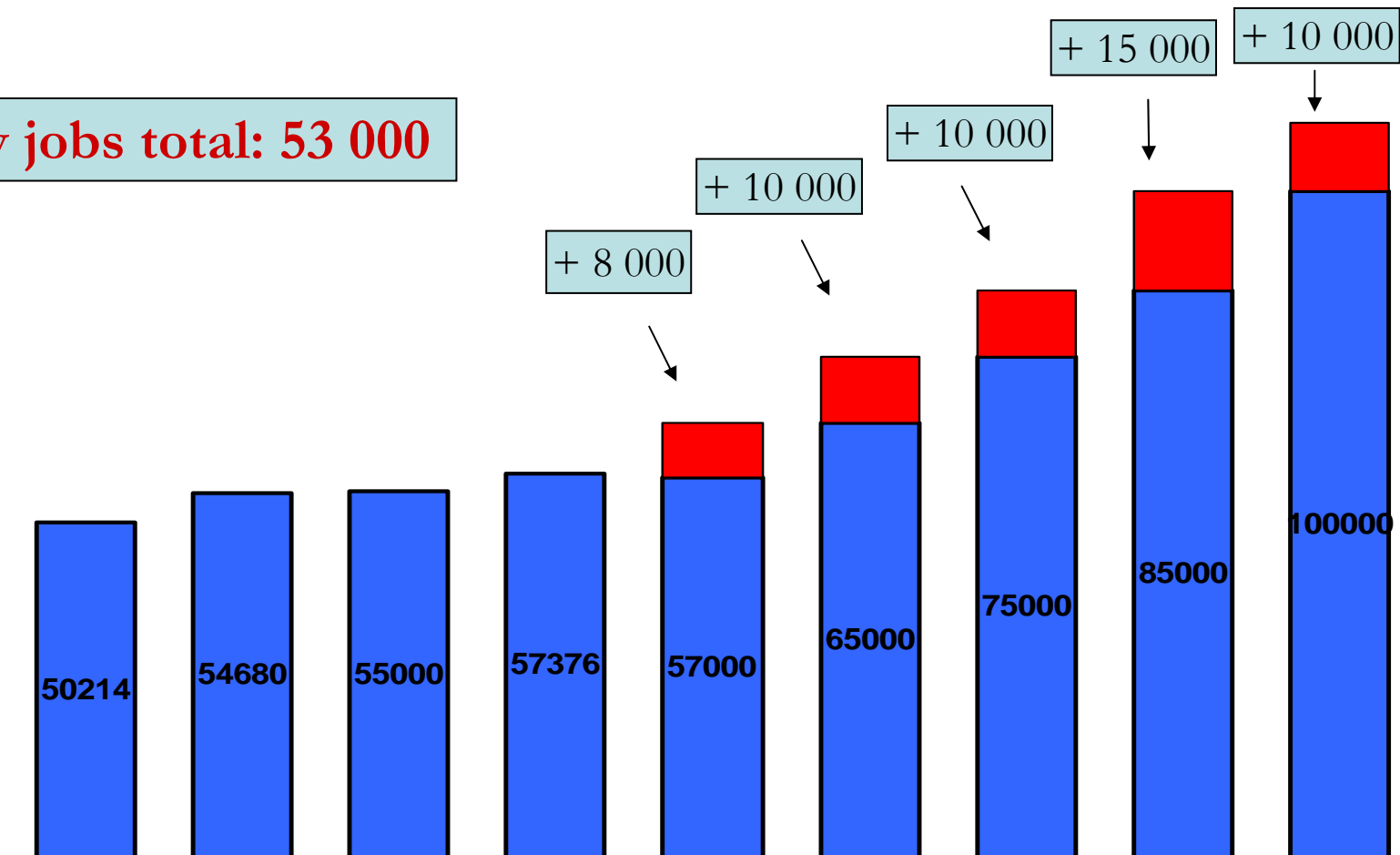
\*2002 newly enrolled 4-5-year G 14 477, 5th grade of 8-year G 5 945, 3rd grade of 6-year G 60

\*\*2006 newly enrolled 4-5-year G 15 262, 5th grade of 8-year G 5 178, 3rd grade of 6-year G 65

## VET stream of students has gradually weakened

# Employment in automotive industry in Slovakia

**New jobs total: 53 000**



	2002	2003	2004	2005	2006	2007	2008	2009	2010
■ Annual increase					8000	10000	10000	15000	10000
■ Number of workers	50214	54680	55000	57376	57000	65000	75000	85000	100000

Source: Július Hron, president of CPA SR (2006)

# Strengths and Weaknesses of Ensuring Quality of E & T : Slovak Example

## Main problems/barriers

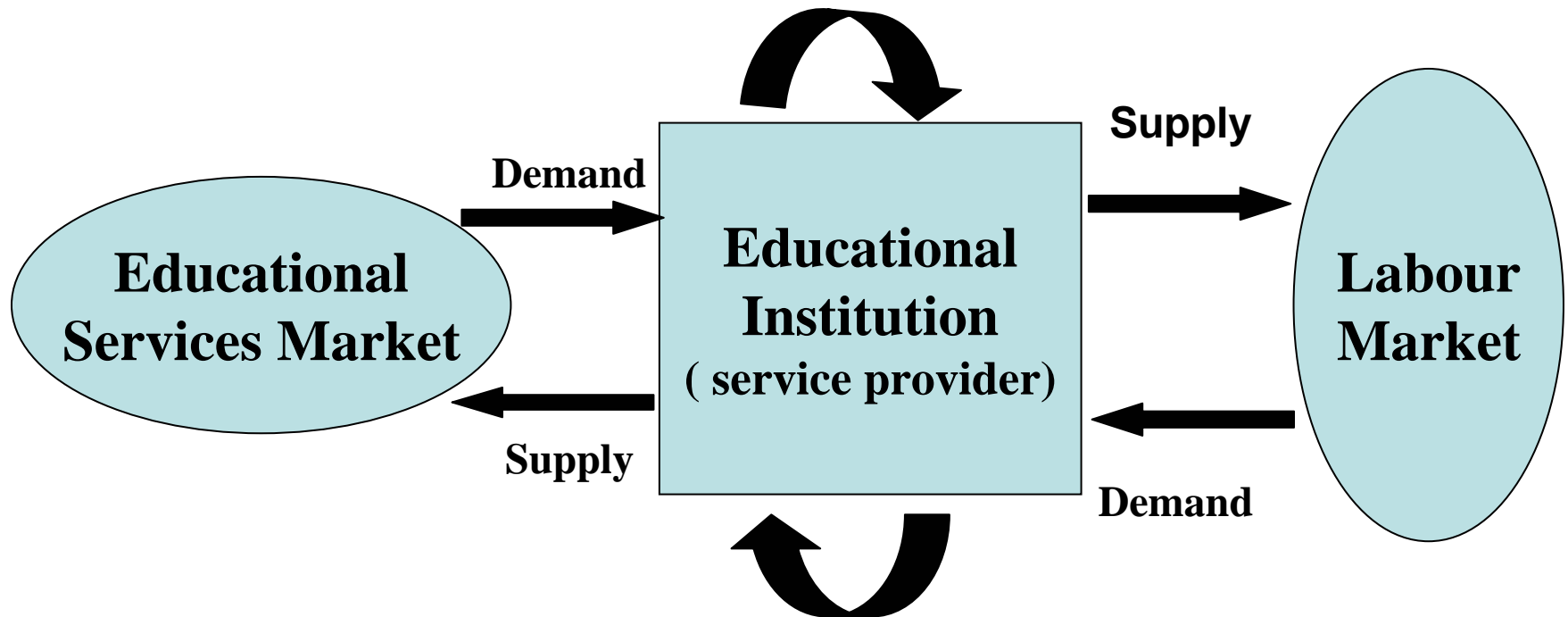
- **Erosion of standards** caused by brain drain and funding instrument  
(TIMSS 534→508 in Math, PISA)
- **Beliefs dominant over evidence**, short term over long term effects  
(**Invisibility?** of non tradable goods; Investment in HR/education)
- **Lack of experts and capacities** caused by R&D under-investment  
(Maastricht criteria ☺)
- **Conflict of paradigms : What is essential?**
  - Standards setting: Risk of Cartesian „decomposition“ trap
    - Taylorism instead of „real“(?) expertise (e.g. problem of merit pay)
    - Bureaucracy instead of real accountability
    - Erosion of intrinsic motivation irreplaceable

**„Marxian“ approach (economism)**

**Lack of political support until shortage of labour force**

## Fundamental Dilemma

**Schools: Market Driven? Supply or Demand Driven?**



**Market and Demand Driven!**

**However ESM not LM driven**, in order to survive in biased environment.

„Economism“ ( Counter-balancing of per capita funding forgotten)

## **3 crucial points at the input market**

### **Individual needs identification**

- **Abilities ( gifts)**
- **Desires**
- **Employability options**

### **Individual information needs–Guidance and counselling**

## **3 crucial points at the output market**

### **LM intelligence**

- **Graduates Tracing**
- **Forecasting of qualification needs**
- **Anticipation of skill needs**

### **Key measures:**

**Capacity building, Know-how absorption, Efficiency in allocation of means**



# Recommendations Towards Policy Making

## ➤ Avoid

- *political rhetoric,*
- *working groups establishments w/o clearly set tasks*
- *ESF projects w/o undisputable product delivery declaration*

## ➤ People (experts) first

- *Pool of experts → Know How → Institutions*

*(EU practice and experience, ENQA-VET)*

## ➤ Decide on Philosophy (Fundamental Dilemma: HRD or LF)!

## ➤ Strive for coherence

- *Identify stakeholders and their roles correctly*
- *Prevent from „economism“*
- *A-Ω: Motivation of all kind of learning facilitators*

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**Thank you for your attention!**



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